

DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

US

VENDOR NUMBER 60-881-4059
H E SERVICES CO
ANCON PROTOTYPE MACHINE
1755 WICCO RD
SAGINAW MI
48601

TO:

US

DELPHI AUTOMOTIVE SYSTEMS
PROTOTYPE OPERATIONS
3900 HOLLAND RD.
DEPT. 14
SAGINAW MI
48601

INVOICE TO:

US

SAGINAW MI
48601

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be returned to Buyer.
On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.
This order, including the terms and conditions on the reverse side hereof, shall constitute the entire agreement in any way modifying any of said terms and conditions.
This order shall be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.
If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Hereto Apply.

F.O.B. DESTINATION UNLESS OTHERWISE INDICATED

PAYMENT TERMS
NET 2ND DAY OF 2ND MONTH

SHIPPING POINT

SHIP VIA

SEE BELOW

ITEM QUANTITY
SEQUENCE ORDERED

ITEM IDENTIFICATION NO.

NOUN NAME

DESCRIPTION

RFQ
NUMBER

DATE REQUIRED

TAX CODE/ %

BASE UNIT PRICE

PRICE UNIT
MULTIPLE MEAS

SUBMISSION.

COMMON REQUIREMENTS ARE:
- ALL KEY PRODUCT CHARACTERISTICS (KPC'S AND STARTED* DIMENSIONS) MUST BE MEASURED ON ALL PARTS. INSPECTION RESULTS MUST BE RECORDED.
- OUT OF TOLERANCE SPECIFICATION DIMENSION(S) MUST BE CIRCLED. THE SUPPLIER MUST COMPLETE THE CORRECTIVE ACTION ON THE BACK OF THE WARRANT AND FAX IT TO THE APPROPRIATE DELPHI ENGINEER FOR REVIEW. IF ACCEPTABLE, THE PROCURING DELPHI ENGINEER MUST SIGN OFF ON THE BACK OF THE WARRANT TO ACCEPT THE DEVIATION(S) PRIOR TO SUBMITTING THE PARTS FOR SHIPMENT.
DELPHI SAGINAW STEERING REQUIREMENTS ARE SUMMARIZED IN A DOCUMENT TITLED "GP-11 MADE SIMPLE". THIS DOCUMENT MAY BE OBTAINED BY CONTACTING THE NUMBER BELOW. IF SUBMITTING A PPAP SUBMISSION IN PLACE OF A GP-11 SUBMISSION, THE PPAP MUST INCLUDE AN APPROVED WARRANT SIGNED BY THE CUSTOMER. YOU CANNOT SUBMIT A PPAP SUBMISSION THAT IS "PENDING APPROVAL" IN PLACE OF GP-11. PRODUCTION SUPPLIER MUST BE REGISTERED WITH COVISINT. ANY NON-COMPLIANCE TO THE REQUIREMENTS MAY RESULT IN THE ISSUANCE OF A PROBLEM REPORT AND RESOLUTION (PR & R). WHEN GP-11 LEVEL OF CERTIFICATION IS INDICATED, THE SUPPLIER MUST REVIEW THE STATUS OF GP-11 DOCUMENTATION WITH

DELPHI SAGINAW STEERING SYS.
(3PI) PROTOTYPE OPERATIONS
2975 NODULAR DR
SAGINAW MI
48601

PURCHASE

PAGE

5

ORDER: S3S26879

This Number Must Appear On All Invoices, Packing Slips, Packages and Bills of Lading.
(2) copies of your packing slip must accompany each shipment.
Item Identification Number(s) must be shown on Packing Slips and Invoices.
Invoice Attn: Accounts Payable
Do not Declare Valuation of Express Shipments or Insure Parcel Post.

ORDER DATE
03/25/04
ALTERATION ISSUE DATE

PHONE: 989-757-3404
J SANBORN
S18 Buyer

ALTERATION EFFECTIVE
DATE

PURCHASING AGENT

05-4481-000 Doc 7418-20

Printed 03/26/07 Entered 03/26/07 15:47:11 Exhibit 3f
Ancon Pg 1 of 20

A000889 USER MELISSA L KALEYTA

ORIGINAL

CONTINUE PAGE 6

SMDL03 01/15/2003

DELPHI

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3900 HOLLAND RD.
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VENDOR NUMBER 60-881-4059
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SEE BELOW

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SEQUENCE ORDERED

NOUN NAME

DESCRIPTION

RFQ NUMBER

DATE REQUIRED

TAX CODE/ %

BASE UNIT PRICE

PRICE UNIT
MULTIPLE MEAS

THE PROTOTYPE EXPEDITOR AND OBTAIN A RELEASE BEFORE MATERIAL IS SHIPPED. IF MATERIAL IS SHIPPED WITHOUT PROTOTYPE APPROVAL, THE SUPPLIER ACCEPTS RESPONSIBILITY FOR ALL TRANSPORTATION AND INSPECTION EXPENSES REQUIRED TO MEET THE ORIGINAL REQUIREMENT OF THE PURCHASE ORDER. IF THE ORDER IS FOR TOOLING, THE GP-11 REQUIREMENTS ARE NOT NECESSARY. IF YOU WOULD LIKE INFORMATION CONCERNING THE GP-11 REQUIREMENTS, CONTACT TROY ROHN AT DELPHI SAGINAW STEERING PROTOTYPE OPERATIONS AT 989-757-3095.

TERMS AND CONDITIONS PRINTED ON THE REVERSE SIDE OF THE PURCHASE ORDER AND THE REFERENCE TO TERMS AND CONDITIONS DATED JANUARY, 2001 ARE NOT VALID. DELPHI'S TERMS AND CONDITIONS CAN BE FOUND ON THE WEB SITE LISTED BELOW. SELLER ACKNOWLEDGES AND AGREES THAT BUYER'S GENERAL TERMS AND CONDITIONS ARE INCORPORATED IN, AND A PART OF, THIS CONTRACT AND EACH PURCHASE ORDER, RELEASE, REQUISITION, WORK ORDER, SHIPPING INSTRUCTION, SPECIFICATION AND OTHER DOCUMENTS ISSUED BY BUYER OR ACCEPTED IN WRITING BY BUYER, WHETHER EXPRESSED IN WRITTEN FORM OR BY ELECTRONIC DATA INTERCHANGE, RELATING TO THE GOODS AND/OR SERVICES TO BE PROVIDED BY SELLER PURSUANT TO

PURCHASE

PAGE

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ORDER: S3S26879

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Invoice Attn: Accounts Payable
Do not Declare Valuation of Express Shipments or Insure Parcel Post.

ORDER DATE
03/25/04
ALTERATION ISSUE DATE
ALTERATION EFFECTIVE DATE

PHONE: 989-757-3404
J. SANBORN
S18
Buyer

PURCHASING AGENT

PRICE UNIT
MULTIPLE MEAS

Filed 03/26/07 Entered 03/26/07 15:47:11 Exhibit 3f
Ancon Pg 2 of 20

A000889 USER MELISSA L KALEYTA

ORIGINAL

CONTINUE PAGE 7

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DELPHI

PURCHASE

PAGE

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DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
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DELPHI SAGINAW STEERING SYS.
(3PI) PROTOTYPE OPERATIONS
2975 NODULAR DR
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DEPT. 14
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VENDOR NUMBER 60-881-4059
H E SERVICES CO.
ANCON PROTOTYPE MACHINE
1755 WICCO RD
SAGINAW MI
48601

TO:

SAGINAW MI
48601

US

PHONE: 989-757-3404
J SANBORN
S18

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agreement between Buyer and Seller and no other conditions, printed or otherwise, shall be binding on either party.
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will if Government Contract Number is Shown Hereon, additional Terms and Conditions
Attached Hereto Apply.

PAYMENT TERMS NET 2ND DAY OF 2ND MONTH F.O.B. DESTINATION UNLESS OTHERWISE INDICATED SHIP VIA SEE BELOW

ITEM QUANTITY ORDERED ITEM IDENTIFICATION NO. NOUN NAME DESCRIPTION RFQ NUMBER DATE REQUIRED TAX CODE/ % BASE UNIT PRICE PRICE UNIT C

THIS CONTRACT (SUCH DOCUMENTS ARE COLLECTIVELY REFERRED TO AS THIS "CONTRACT"). A COPY OF BUYER'S GENERAL TERMS AND CONDITIONS IS AVAILABLE UPON WRITTEN REQUEST TO BUYER OR VIA THE INTERNET AT DELPHI'S WEBSITE, DELPHI.COM (BY CLICKING ON "SUPPLIERS" IN THE HEADER AND THEN "SUPPLIER COMMUNITY PORTAL", THEN CLICK ON "SUPPLIER STANDARDS" THEN "ATTACHMENTS, FORMS, AND ADDITIONAL INFORMATION", AND THEN "DGP SUPPLIER GUIDELINES ATTACHMENT C GENERAL TERMS AND CONDITIONS"). SELLER ACKNOWLEDGES AND AGREES THAT IT HAS READ AND UNDERSTANDS BUYER'S GENERAL TERMS AND CONDITIONS. IF SELLER ACCEPTS THIS CONTRACT IN WRITING OR COMMENCES ANY OF THE WORK OR SERVICES WHICH ARE THE SUBJECT OF THIS CONTRACT, SELLER WILL BE DEEMED TO HAVE ACCEPTED THIS CONTRACT AND BUYER'S GENERAL TERMS AND CONDITIONS IN THEIR ENTIRETY WITHOUT MODIFICATION. ANY ADDITIONS TO, CHANGES IN, MODIFICATIONS OF, OR REVISIONS OF THIS CONTRACT (INCLUDING BUYER'S GENERAL TERMS AND CONDITIONS) WHICH SELLER PROPOSES WILL BE DEEMED TO BE REJECTED BY BUYER EXCEPT TO THE EXTENT THAT BUYER EXPRESSLY AGREES TO ACCEPT ANY SUCH PROPOSALS IN WRITING.

TOOLS - PROPERTY OF & RIGHT TO AUDIT
ANY TOOLS MANUFACTURED/PROCURED SPECIFICALLY FOR THE

DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

US

VENDOR NUMBER 60-881-4059
H E SERVICES CO
ANCON PROTOTYPE MACHINE
1755 WICCO RD
SAGINAW MI
48601

TO:

US

DELPHI AUTOMOTIVE SYSTEMS
PROTOTYPE OPERATIONS
3900 HOLLAND RD.
DEPT. 14
SAGINAW MI
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NET 2ND DAY OF 2ND MONTH
F.O.B. DESTINATION UNLESS OTHERWISE INDICATED
SHIPPING POINT

SHIP VIA

SEE BELOW

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	PRICE MULTIPLE	UNIT OF MEASURE
			SUCH DOCUMENTATION PROMPTLY. TOOLING BREAKDOWN: WHEN QUOTING TOOLS, GAGES OR FIXTURES PLEASE PROVIDE A COMPLETE BREAKDOWN OF TOOLS WITH ITEMIZED COSTS. REQUIREMENTS FOR THE BREAKDOWN ARE AS FOLLOWS: (1) ANY DESIGN/DEVELOPMENT COST MUST BE ITEMIZED SEPARATE FROM TOOL COSTS. (2) ANY PROTOTYPE TOOLS, GAGES OR FIXTURES THAT CAN BE USED IN PRODUCTION LATER MUST BE IDENTIFIED AS PRODUCTION INTENT TOOLS. THESE TOOLS WILL BE PAID BY PRODUCTION AFTER PPAP. (3) QUOTES WITHOUT PROPER DOCUMENTATION ARE SUBJECT TO NON-ACCEPTANCE. (4) PLEASE PROVIDE A COPY OF THE PROPOSED TOOLING SOURCES' QUOTE(S) WITH YOUR QUOTE. ANY DEVIATION FROM THE ABOVE REQUIREMENTS WILL ULTIMATELY DELAY ISSUANCE OF A PURCHASE ORDER. TERMS AND CONDITIONS JANUARY 2001, APPLY OF WHICH SUPPLIER HAS RECEIVED A COPY.							

PURCHASE

ORDER: S3S26879

PAGE 9

This Number Must Appear On All Invoices, Packing Slips,
Packages and Bills of Lading.

(2) copies of your packing slip must accompany each shipment.
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Invoices.

Invoice Attn: Accounts Payable

Do not Declare Valuation of Express Shipments or Insure Parcel
Post.

ORDER DATE
03/25/04
PHONE: 989-757-3404
J SANBORN
S18
Buyer

Doc 7418-20

ALTERATION EFFECTIVE
DATE

PURCHASING AGENT

Entered 03/26/07 Entered 03/26/07 15:47:11 Exhibit 3f
Ancon Pg 5 of 20

1000889 USER MELISSA L KALEYTA

ORIGINAL

LAST PAGE

SMD103 01/15/2003

Date: _____

**SHIPPING
ORDER**→ **PROTOTYPE & MACHINE**

1755 Wicco Road
Saginaw, Michigan 48601
Phone (989) 755-0328
Fax: (989) 755-0330

SHIPPER NUMBER

029756

S.O. NUMBER

710-6788

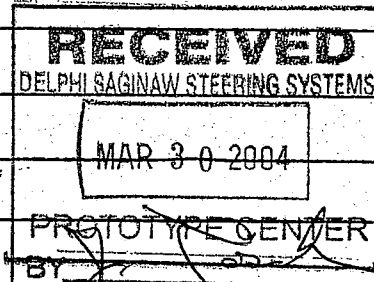
SHIPPED TO DELPHI AUTOMOTIVE SYSTEMSDATE SHIPPED 3/30/2004ADDRESS 2975 MODULAR DRIVECUSTOMER'S
ORDER NUMBER S3S26879CITY SAGINAW MI 48601-

INVOICE NUMBER

KAREN BISHOP

SHIPPED VIA

QUANTITY		DESCRIPTION
ORDERED	SHIPPED	
15	15	400469 01 SX085327-MP BALL TRIPOT REWORK SX085327 33.



HOW PACKED

RECD.
BY

BY

495.

DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

US

VENDOR NUMBER 60-881-4059
H E SERVICES CO
ANCON PROTOTYPE MACHINE
1755 WICCO RD
SAGINAW MI
48601

TO:

INVOICE TO:

DELPHI AUTOMOTIVE SYSTEMS
PROTOTYPE OPERATIONS
3900 HOLLAND RD.
DEPT. 14
SAGINAW MI
48601

US

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If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Herein Apply.

F.O.B. DESTINATION UNLESS OTHERWISE INDICATED

SHIPPING POINT

SHIP VIA
SEE BELOW

Doc 7418-20

Doc 7418-20

Doc 7418-20

Doc 7418-20

Doc 7418-20

Doc 7418-20

Doc 7418-20

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Doc 7418-20

Doc 7418-20

Doc 7418-20

Doc 7418-20

Doc 7418-20

Doc 7418-20

Doc 7418-20

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	PRICE MULTIPLE	UNIT MEAS
00005	1	PR390130 005		### SPOT BUY S3S23710 HAS BEEN ALTERED AS FOLLOWS ### THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY USD DOLLAR (UNITED STATES) ADD LINE ITEM 005 ### THIS ITEM HAS BEEN ADDED ### 26108356-07D ON CHARGE NUMBER 26111238-M/P BALL TRIPOT (EXTRA SET UP FOR SPECIAL 12 PC OF 100 PC LEAVE EXTRA MATERIAL ON 12 PC & SEND IN EARLY PARTIAL DELIVERY) WHO ORDERED: K.BISHOP/757-9166		07/23/03	A 0.00%	150.0000		

PURCHASE

PAGE 1

ORDER: S3S23710 001
ALTERNATION

This Number Must Appear On All Invoices, Packing Slips,
Packages and Bills of Lading.
(2) copies of your packing slip must accompany each shipment.
Item Identification Number(s) must be shown on Packing Slip
Invoices.
Invoice Attn: Accounts Payable
Do not Declare Valuation of Express Shipments or Insure Parcel
Post.

ORDER DATE 06/27/03
ALTERNATION ISSUE DATE 07/23/03
ALTERNATION EFFECTIVE DATE 07/23/03
PHONE: 989-757-3404
J SANBORN
S18 Buyer
PURCHASING AGENT

0000988 USER MELISSA L KALEYTA

ORIGINAL

LAST PAGE

SMOL03 01/15/2003

Invoice Date:
Apr 11, 2004

Page:
1

Fax: 989-755-0330

DELPHI PROTOTYPE OPERATIONS
3900 E. HOLLAND RD
SAGINAW, MI 48601
USA

2975 NODULAR DR.
SAGINAW, MI 48601
USA

Customer ID	Customer PO	Payment Terms	
DELPHI	S3S23710	Net 30 Days	

Quantity	Description	Unit Price	Extension	Job
1.000	6442 - 29765 05 26108356-07D BALL TRIPOT	150.00	150.00	

Check/Credit Memo No:

Total Invoice Amount

150.00

Remit Payment to:
H. E. SERVICES
c/o COMERICA
DEPARTMENT #274201
P.O. BOX 67000
DETROIT, MI 48267-2742

Authorized By: _____

Date: _____

Ancon Pg 11 of 20
A Division of H. E. Services**SHIPPING
ORDER**→ **PROTOTYPE & MACHINE**1755 Wilco Road
Saginaw, Michigan 48601
Phone (989) 755-0328
Fax: (989) 755-0330

SHIPPER NUMBER

029765

710-6442

S.Q. NUMBER

SHIPPED TO DELPHI AUTOMOTIVE SYSTEMSDATE SHIPPED 8/14/2003ADDRESS 2975 NODULAR DRIVECUSTOMER'S
ORDER NUMBER S3S23710CITY SAGINAW MI 48601-

INVOICE NUMBER

KAREN BISHOP

SHIPPED VIA

QUANTITY		DESCRIPTION
ORDERED	SHIPPED	
1	1	390130 05 26108356-07D BALL TRIPOT

HOW PACKED

RECD.
BYRec'd by Fax

DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

US

VENDOR NUMBER 60-881-4059
H E SERVICES CO
ANCON PROTOTYPE MACHINE
1755 WICCO RD
SAGINAW MI
48601

TO:

US

DELPHI AUTOMOTIVE SYSTEMS
PROTOTYPE OPERATIONS
3900 HOLLAND RD.
DEPT. 14
SAGINAW MI
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00001	22	PR397781 001		THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY USD DOLLAR (UNITED STATES) COMPLETE GP-11 SUBMISSION REQUIRED TO ACCOMPANY SHIPMENT 26115364-000 OUTER RACE WHO ORDERED: K.DUCHARME/757-1262 GREEN MACHINE OD, ROUGH IN BALL TRACKS, MACHINE PRE-ROLL AND PRE-THREAD DIMS PER SPLINE SPEC. DELPHI TO ROLL SPLINES, THREADS AND HEAT TREAT. HARD TURN OD, FINISH GRIND BEARING SURFACE, MACHINE BALL GROOVES AND ZIES INSPECT 3 PIECES		03/01/04	A 0.00%	164.2500		LT
00002	1	PR397781 002		SET-UP-000 SET-UP CHARGE WHO ORDERED: K.DUCHARME/757-1262 *****SHIPPING AND ROUTING INSTRUCTIONS***** LESS THAN 150#--UPS CONSIGNEE BILLING IS HOW THE SHIPMENT SHOULD BE CALLED IN TO UPS NOT COLLECT INDIVIDUAL PACKAGES SHOULD WEIGH NO MORE THAN 40# OR LESS IF PRACTICAL, PLANT NUMBER MUST BE ON LABEL, FOR ITEMS COLLECTIVELY WEIGHING 150# -12,000# BELOW		03/01/04	A 0.00%	450.0000		LT

PURCHASE PAGE 1

ORDER: S3S26309

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Invoice Attn: Accounts Payable
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ORDER DATE 02/12/04
ALTERNATION ISSUE DATE
ALTERNATION EFFECTIVE DATE
PHONE: 989-757-3404
J SANBORN
S18
Buyer
PURCHASING AGENT

Doc 7418-20
Ancon Pg 13 of 20
Entered 03/26/07 15:47:11
Exhibit 3f

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DELPHI SAGINAW STEERING SYSTEM
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TO:

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(3PI) PROTOTYPE OPERATIONS
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SHIP VIA
SEE BELOW

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	R.F.Q. NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	UNIT PRICE MULTIPLE MEAS
				IF SHIPPING FROM---USE THESE CARRIERS: MI, IN, IL, WI, OH ON, (ONTARIO) ALL OTHER STATES OVER 12,000 # --- CALL DELPHI SAGINAW TRANSPORTA- TION DEPARTMENT FOR CARRIER DESIGNATION (989)757-3509 OR (989)757-3510 LEAD TIME, WHETHER INITIATED BY SUPPLIER OR SAGINAW MUST NOT BE MADE WITHOUT PRIOR APPROVAL BY SAGINAW PURCHASING VIA A PURCHASE ORDER ALTERATION. ANY CHANGES IN DELIVERY DATE FOR ANY REASON WHATSOEVER WILL BE REPORTED PROMPTLY, IN WRITING, TO THE BUYER WITH DETAILED EXPLANATION. THIS PURCHASE ORDER IS AN INVOICELESS PURCHASE ORDER. YOUR COMPANY IS NO LONGER REQUIRED TO SEND INVOICES TO RECEIVE PAYMENT (DO NOT SEND INVOICES). DELPHI-S WILL GENERATE PAYMENTS TO YOUR COMPANY BASED UPON RECEIPT OF MATERIAL AT OUR CURRENT PRICE AND PAY MENT TERMS. TO ENSURE PROMPT PAYMENT YOU WILL NEED TO ADHERE TO THE FOLLOWING GUIDELINES: 1. ADVISE THE BUYER OF ANY DISCREPANCIES ON THE PURC HASE ORDER PRIOR TO SHIPMENT. CONVEY THIS INFORMATION VIA BOTH PHONE AND FAX/LETTER. REFER TO BOTH THE PUR-					

PURCHASE

PAGE

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ORDER DATE
02/12/04
ALTERNATION ISSUE DATE
J SANBORN
S18
Buyer
PHONE: 989-757-3404
PURCHASING AGENT

Doc 7418-20
Ancon Pg 14 of 20

Entered 03/26/07 15:47:11 Exhibit 3f

A000859 USER MELISSA L KALEYTA

ORIGINAL

CONTINUE PAGE 3

SMDL03 01/15/2003

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DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
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SAGINAW MI
48601

INVOICE TO:

VENDOR NUMBER 60-881-4059
H E SERVICES CO
ANCON PROTOTYPE MACHINE
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SAGINAW MI
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If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Herein Apply.

PURCHASE

ORDER: S3S26309

This Number Must Appear On All Invoices, Packing Slips, Packages and Bills of Lading.
(2) copies of your packing slip must accompany each shipment.
Item Identification Number(s) must be shown on Packing Slips and Invoices.
Invoice Attn: Accounts Payable
Do not Declare Valuation of Express Shipments or Insure Parcel Post.

ORDER DATE
02/12/04
ALTERNATION ISSUE DATE
J SANBORN
S18
BUYER
PHONE: 989-757-3400
PURCHASING AGENT

PAYMENT TERMS
NET 2ND DAY OF 2ND MONTH
F.O.B. DESTINATION UNLESS OTHERWISE INDICATED
SHIPPING POINT
SHIP VIA
SEE BELOW

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	PRICE UNIT MEAS
				CHASE ORDER NUMBER AND THE ITEM NUMBER AND PUT ON THE FAX OR LETTER. 2. THE DELPHI PART/ITEM NUMBER, THE PURCHASE ORDER NUMBER MUST BE INCLUDED ON ALL PACKING SLIPS SENT IN WITH SHIPMENTS. IF PAYMENT DID NOT OCCUR 2ND DAY 2ND MONTH AFTER RECEIPT OF GOODS, COPIES SHOULD BE MAILED TO THE "WHO ORDERED" PERSON AND THE "DELIVER TO" PERSON REFERENCED ON THE ORDER. 3. THE UNIT OF MEASURE ON THE PACKING SLIP MUST BE THE SAME AS THE PURCHASE ORDER UNIT OF MEASURE. 4. DO NOT SEND AN INVOICE. PAYMENT WILL BE BASED ON RECEIPT RECORDS. 5. WAIT FOR PAYMENTS TO BE MADE THE 2ND DAY OF THE 2ND MONTH AFTER RECEIPT BEFORE BEING CONCERNED. 6. IF PAYMENT HAS NOT OCCURRED BY THE 2ND DAY 2ND MONTH AND IN THE CASE OF SERVICES TYPE ORDERS CALL THE PERSON DESIGNATED AS "WHO ORDERED" OR THE "DELIVER TO" PERSON TO CONFIRM IF A RECEIPT HAS BEEN ELECTRONICALLY ENTERED AUTHORIZING THE PAYMENT CYCLE TO BEGIN. 7. IF IT CAN BE CONFIRMED THAT A RECEIPT HAS BEEN ENTERED YOU CAN CALL "EAG DISBURSEMENTS" TO CHECK ON THE STATUS OF THE PAYMENT. YOU WILL NEED YOUR COMPANY'S (9) DIGIT DUN AND BRADSTREET ACCOUNT NO. ***** EAG DISBURSEMENTS PHONE (248) 874-4636					

A000859 USER MELISSA L KALEYTA

ORIGINAL

CONTINUE PAGE 4

SMDL03 01/15/2003

DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

US

VENDOR NUMBER 60-881-4059
H E SERVICES CO
ANCON PROTOTYPE MACHINE
TO: 1755 WICCO RD
SAGINAW MI
48601

INVOICE TO:

US

DELPHI AUTOMOTIVE SYSTEMS
PROTOTYPE OPERATIONS
3900 HOLLAND RD.
DEPT. 14
SAGINAW MI
48601

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If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Hereto Apply.

DELPHI SAGINAW STEERING SYS.
(3PI) PROTOTYPE OPERATIONS
2975 NODULAR DR
SAGINAW MI
48601

PURCHASE

ORDER: S3S26309

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ORDER DATE
02/12/04
ALTERATION ISSUE DATE
ALTERATION EFFECTIVE DATE

PHONE: 989-757-3404
J. SANBORN
S18 Buyer

PURCHASING AGENT

F.O.B. DESTINATION UNLESS OTHERWISE INDICATED

SHIPPING POINT

SHIP VIA
SEE BELOW

PAYMENT TERMS
NET 2ND DAY OF 2ND MONTH

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	PRICE MULTIPLE	UNIT MEAS
				***** IF IT BECOMES NECESSARY TO "BILL TO EAG DISBURSEMENT ANALYSIS: P.O. BOX 1550, FLINT, MI. 48501-1550. PLEASE DO NOT BILL SALES, TAX AS WE HAVE OUR OWN DIRECT PAY PERMITS. ALABAMA PERMIT NO. 224. MICHIGAN PAY PERMIT ME3800440, NY. DP00036 ITEMS PRODUCED ON THIS ORDER TO BE IN COMPLIANCE WITH DELPHI PROTOTYPE MATERIAL PROCEDURE - GP11. GP-11 SUBMISSION REQUIREMENTS ARE AT LEVEL "B" AND MANDATORY FOR THIS ORDER / RELEASE. FOR FURTHER INFORMATION CONTACT TROY ROHN AT (989) 757-3095. ***** ITEMS PRODUCED ON THIS ORDER SHALL BE COMPLIANT TO THE GUIDELINES OF THE GENERAL MOTORS PROCEDURE GP-11 "FOR SUPPLIERS OF MATERIAL FOR PRE-PROTOTYPE & PROTOTYPE GP-11". HOWEVER, DELPHI SAGINAW STEERING HAS SOME CUSTOMER SPECIFIC REQUIREMENTS THAT DIFFER FROM THE GM PROCEDURE. THE DELPHI SAGINAW STEERING CUSTOMER SPECIFIC REQUIREMENTS ARE: SUBMISSION LEVEL "B" IS REQUIRED (WARRANT, ROADMAPED PRINT, MATERIAL CERTIFICATION, INSPECTION SUMMARY, AND PART NUMBER/ REV LEVEL AND JULIAN DATE SERIALIZATION). - MATERIAL CERTIFICATION(S) TO ACCOMPANY THE SHIPMENT WITH TEST DATA SHOWING COMPLIANCE. - EACH PART REQUIRES THE PART NUMBER, REVISION LEVEL AND SERIALIZATION USING THE JULIAN DATE						

A000859 USER MELISSA L KALEYTA

ORIGINAL

CONTINUE PAGE

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SMDL03 01/15/2003

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DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

US

VENDOR NUMBER 60-881-4059
H E SERVICES CO
ANCON PROTOTYPE MACHINE
1755 WICCO RD
SAGINAW MI
48601

TO:

INVOICE TO:

DELPHI AUTOMOTIVE SYSTEMS
PROTOTYPE OPERATIONS
3900 HOLLAND RD.
DEPT. 14
SAGINAW MI
48601

US

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DELPHI SAGINAW STEERING SYS.
(3PI) PROTOTYPE OPERATIONS
2975 NODULAR DR
SAGINAW MI
48601

US

PURCHASE

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ORDER DATE
02/12/04
ALTERATION ISSUE DATE
ALTERATION EFFECTIVE DATE

PHONE: 989-757-3494
J SANBORN
S18
Buyer

PURCHASING AGENT

SHIP VIA

SEE BELOW

F.O.B. DESTINATION UNLESS OTHERWISE INDICATED

SHIPPING POINT

PAYMENT TERMS
NET 2ND DAY OF 2ND MONTH

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	UNIT MEAS	PRICE MULTIPLE
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				(I.E. 1145-001), NOT THE "S-001" METHOD DESCRIBED WITHIN THE GM PROCEDURE. - NUMBER ALL DIMENSIONS ON THE PRINT, INCLUDING NOTES TO CORRELATE WITH THE DIMENSIONAL SUMMARY INSPECTION SHEET. THE INSPECTION SHALL BE CONDUCTED ON A 3 PIECE RANDOM SAMPLE FOR EACH SHIPMENT. FOR PLASTIC INJECTED, RUBBER INJECTED AND CASTINGS, A COMPLETE INSPECTION IS REQUIRED ON 1 PIECE FROM EACH CAVITY OR DIE FROM THE SAME RUN. - IF THE PRINT REFERENCES A SPECIFICATION, A COPY OF THAT SPECIFICATION MUST BE INCLUDED WITH THE SUBMISSION. COMMON REQUIREMENTS ARE: - ALL KEY PRODUCT CHARACTERISTICS (KPC'S AND STARRED* DIMENSIONS) MUST BE MEASURED ON ALL PARTS. INSPECTION RESULTS MUST BE RECORDED. - OUT OF TOLERANCE SPECIFICATION DIMENSION(S) MUST BE CIRCLED. THE SUPPLIER MUST COMPLETE THE CORRECTIVE ACTION ON THE BACK OF THE WARRANT AND FAX IT TO THE APPROPRIATE DELPHI ENGINEER FOR REVIEW. IF ACCEPTABLE, THE PROCURING DELPHI ENGINEER MUST SIGN OFF ON THE BACK OF THE WARRANT TO ACCEPT THE DEVIATION(S) PRIOR TO SUBMITTING THE PARTS FOR SHIPMENT. DELPHI SAGINAW STEERING REQUIREMENTS ARE SUMMARIZED							
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DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

US

VENDOR NUMBER 60-881-4059
H E SERVICES CO
ANCON PROTOTYPE MACHINE
1755 WICCO RD
SAGINAW MI
48601

TO:

DELPHI SAGINAW STEERING SYS.
(3PI) PROTOTYPE OPERATIONS
2975 NODULAR DR
SAGINAW MI
48601

US

DELPHI AUTOMOTIVE SYSTEMS
PROTOTYPE OPERATIONS
3900 HOLLAND RD.
DEPT. 14
SAGINAW MI
48601

US

INVOICE TO:

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PURCHASE
ORDER: S3S26309

PAGE 6

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ORDER DATE
02/12/04
ALTERNATION ISSUE DATE
J SANBORN
S18
BUYER
PHONE: 989-757-3404
Doc 7418-20

SHIP VIA
SEE BELOW
PURCHASING AGENT

F.O.B.
DESTINATION UNLESS OTHERWISE INDICATED
SHIPPING POINT

PAYMENT TERMS
NET 2ND DAY OF 2ND MONTH

PRICE MULTIPLIER	ed 03/26/07 Entered 03/26/07 15:47:11 Exhibit 3f Ancon Pg 18 of 20									
ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFO NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE		
			<p>IN A DOCUMENT TITLED "GP-11 MADE SIMPLE". THIS DOCUMENT MAY BE OBTAINED BY CONTACTING THE NUMBER BELOW. IF SUBMITTING A PPAP SUBMISSION IN PLACE OF A GP-11 SUBMISSION, THE PPAP MUST INCLUDE AN APPROVED WARRANT SIGNED BY THE CUSTOMER. YOU CANNOT SUBMIT A PPAP SUBMISSION THAT IS "PENDING APPROVAL" IN PLACE OF GP-11. PRODUCTION SUPPLIER MUST BE REGISTERED WITH COVISINT. ANY NON-COMPLIANCE TO THE REQUIREMENTS MAY RESULT IN THE ISSUANCE OF A PROBLEM REPORT AND RESOLUTION (PR & R). WHEN GP-11 LEVEL OF CERTIFICATION IS INDICATED, THE SUPPLIER MUST REVIEW THE STATUS OF GP-11 DOCUMENTATION WITH THE PROTOTYPE EXPEDITOR AND OBTAIN A RELEASE BEFORE MATERIAL IS SHIPPED. IF MATERIAL IS SHIPPED WITHOUT PROTOTYPE APPROVAL, THE SUPPLIER ACCEPTS RESPONSIBILITY FOR ALL TRANSPORTATION AND INSPECTION EXPENSES REQUIRED TO MEET THE ORIGINAL REQUIREMENT OF THE PURCHASE ORDER. IF THE ORDER IS FOR TOOLING, THE GP-11 REQUIREMENTS ARE NOT NECESSARY. IF YOU WOULD LIKE INFORMATION CONCERNING THE GP-11 REQUIREMENTS, CONTACT TROY ROHN AT DELPHI SAGINAW STEERING PROTOTYPE OPERATIONS AT 989-757-3095.</p> <p>TERMS AND CONDITIONS PRINTED ON THE REVERSE SIDE OF THE PURCHASE ORDER AND THE REFERENCE TO</p>							

DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI 48601

SHIP TO:

DELPHI SAGINAW STEERING SYS.
(3PI) PROTOTYPE OPERATIONS
2975 NODULAR DR
SAGINAW MI 48601

PURCHASE PAGE 7
ORDER: S3S26309

VENDOR NUMBER 60-881-4059
H E SERVICES CO
ANCON PROTOTYPE MACHINE
1755 WICCO RD
SAGINAW MI 48601

INVOICE TO:
DELPHI AUTOMOTIVE SYSTEMS
PROTOTYPE OPERATIONS
3900 HOLLAND RD.
DEPT. 14
SAGINAW MI 48601

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ORDER DATE 02/12/04
ALTERNATION ISSUE DATE
ALTERNATION EFFECTIVE DATE
PHONE: 989-757-3404
J SANBORN
S18
Buyer
PURCHASING AGENCY

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PAYMENT TERMS			SHIP VIA		
NET 2ND DAY OF 2ND MONTH			SEE BELOW		
F.O.B.			DESTINATION UNLESS OTHERWISE INDICATED		
SHIPPING POINT			DATE REQUIRED		
NOUN NAME			TAX CODE/ %		
DESCRIPTION			RFQ NUMBER		
ITEM IDENTIFICATION NO.			BASE UNIT PRICE		
QUANTITY ORDERED			PRICE MULTIPLE		
ITEM SEQUENCE			UNIT MEAS		
			TERMS AND CONDITIONS DATED JANUARY, 2001 ARE NOT VALID. DELPHI'S TERMS AND CONDITIONS CAN BE FOUND ON THE WEB SITE LISTED BELOW. SELLER ACKNOWLEDGES AND AGREES THAT BUYER'S GENERAL TERMS AND CONDITIONS ARE INCORPORATED IN, AND A PART OF, THIS CONTRACT AND EACH PURCHASE ORDER, RELEASE, REQUISITION, WORK ORDER, SHIPPING INSTRUCTION, SPECIFICATION AND OTHER DOCUMENTS ISSUED BY BUYER OR ACCEPTED IN WRITING BY BUYER, WHETHER EXPRESSED IN WRITTEN FORM OR BY ELECTRONIC DATA INTERCHANGE, RELATING TO THE GOODS AND/OR SERVICES TO BE PROVIDED BY SELLER PURSUANT TO THIS CONTRACT (SUCH DOCUMENTS ARE COLLECTIVELY REFERRED TO AS THIS "CONTRACT"). A COPY OF BUYER'S GENERAL TERMS AND CONDITIONS IS AVAILABLE UPON WRITTEN REQUEST TO BUYER OR VIA THE INTERNET AT DELPHI'S WEBSITE, DELPHI.COM (BY CLICKING ON "SUPPLIERS" IN THE HEADER AND THEN "SUPPLIER COMMUNITY PORTAL", THEN CLICK ON "SUPPLIER STANDARDS" THEN "ATTACHMENTS, FORMS, AND ADDITIONAL INFORMATION", AND THEN "DGP SUPPLIER GUIDELINES ATTACHMENT C GENERAL TERMS AND CONDITIONS"). SELLER ACKNOWLEDGES AND AGREES THAT IT HAS READ AND UNDERSTANDS BUYER'S GENERAL TERMS AND CONDITIONS. IF SELLER ACCEPTS THIS CONTRACT IN WRITING OR COMMENCES ANY OF THE WORK OR SERVICES WHICH ARE		

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DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

US

VENDOR NUMBER 60-881-4059
H E SERVICES CO
ANCON PROTOTYPE MACHINE
TO: 1755 WICCO RD
SAGINAW MI
48601

INVOICE TO:

DELPHI SAGINAW STEERING SYS.
(3PI) PROTOTYPE OPERATIONS
2975 NODULAR DR
SAGINAW MI
48601

US

DELPHI AUTOMOTIVE SYSTEMS
PROTOTYPE OPERATIONS
3900 HOLLAND RD.
DEPT. 14
SAGINAW MI
48601

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PAGE 8

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J SANBORN
Buyer

PURCHASING AGENT

SHIP VIA
SEE BELOW

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SHIPPING POINT

PAYMENT TERMS
NET 2ND DAY OF 2ND MONTH

ITEM SEQUENCE QUANTITY ORDERED ITEM IDENTIFICATION NO.

NOUN NAME DESCRIPTION RFQ NUMBER DATE REQUIRED TAX CODE/ %

BASE UNIT PRICE

PRICE MULTIPLE UNIT MEAS

THE SUBJECT OF THIS CONTRACT, SELLER WILL BE DEEMED TO HAVE ACCEPTED THIS CONTRACT AND BUYER'S GENERAL TERMS AND CONDITIONS IN THEIR ENTIRETY WITHOUT MODIFICATION. ANY ADDITIONS TO, CHANGES IN, MODIFICATIONS OF, OR REVISIONS OF THIS CONTRACT (INCLUDING BUYER'S GENERAL TERMS AND CONDITIONS) WHICH SELLER PROPOSES WILL BE DEEMED TO BE REJECTED BY BUYER EXCEPT TO THE EXTENT THAT BUYER EXPRESSLY AGREES TO ACCEPT ANY SUCH PROPOSALS IN WRITING.

TOOLS - PROPERTY OF & RIGHT TO AUDIT
ANY TOOLS MANUFACTURED/PROCURED SPECIFICALLY FOR THE PROCESSING OF THE PARTS(S) ON THIS PURCHASE ORDER ARE PROPERTY OF DELPHI AND MUST BE PROPERLY IDENTIFIED AS SUCH. ALL PURCHASE ORDERS FOR PROTOTYPE TOOLING REQUIRE THAT BLUEPRINTS OF SAID TOOLING BE SUBMITTED TO THE BUYER IMMEDIATELY AFTER THE TOOLING IS COMPLETED (WHEN REQUESTED BY THE BUYER). TOOLS ARE TO BE HELD AT SELLER'S PLANT AND ARE NOT TO BE MOVED OR USED FOR ANY OTHER PURPOSE WITHOUT THE SPECIFIC AUTHORIZATION OF THE BUYER. SELLER HEREBY AGREES TO RETAIN THE TOOLS DESCRIBED ABOVE FOR A PERIOD OF FIVE (5) YEARS THEREAFTER TO RETURN, TRANSFER TO ANOTHER LOCATION, OR TO REMIT THE PROCEEDS OF THE SALE FOR SCRAP TO THE DIRECTOR OF PURCHASING AS SO INSTRUCTED BY THE BUYER. TO FACILITATE PROMPT

A000859 USER MELISSA L KALEYTA

ORIGINAL

CONTINUE PAGE

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SMD103 01/15/2003

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